

NETWORK IMPACT REPORT 2021-2022

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FOREWORD

Everybody involved in the world of youth work will be able to recall a young person whose story unequivocally demonstrates how youth work positively transforms young lives.

However, alongside powerful, anecdotal stories that pull at the heartstrings, there is a real need for robust impact evidence.

As a growing Network, our ability to make the case for youth work and generate the evidence that proves its powerful, life-changing impact on young people is vital. Across the OnSide Network, we are now supporting 50,000 young people, and with this scale comes an increased ability to measure impact. That's why it's such an important step to be able to publish our pilot impact evaluation for the first time.



Our goal was to develop a new process which achieves a more consistent and robust approach to evaluation across our Network. Based on structured one-to-one conversations between young people and their trusted youth workers, data (collected over the year to 31 March 2022) gives us a clearer picture than ever before of the difference that quality youth work, delivered in Youth Zones across the country, is having on our young people's lives.

Across specific key outcomes (self-confidence, self-esteem, social skills, resilience, physical health, mental wellbeing and determination), we are seeing youth work boosting young people's happiness, improving resilience and equipping them with the skills and confidence they need to seize their futures.

Collaboration has been at the heart of this project. The excellent Evidence Development and Incubation Team (EDIT) at King's College London were instrumental in developing the evaluation framework with us. Young people worked with us to test and refine the evaluation questions.

And crucially, numerous youth workers nationwide conducted the conversations with young people that generated the data.

Together we have created something we should be incredibly proud of as a Network. We now have an evaluation process embedded into our delivery generating fresh insights and learning that will help us amplify best practice and continually improve our delivery for young people.

Jamie Masraff Chief Executive, OnSide



METHODOLOGY

As a Network, we are passionate about delivering high quality youth work to support young people's personal and social development.

We are committed to monitoring and evaluating the reach, quality, and impact of youth work delivered, to help us learn and continuously improve the range of activities and opportunities offered to young people. We achieve this by collecting the following information:

- Young people's information through their Youth Zone membership records
- Engagement data, i.e. how often young people attend, what they engage with, etc.
- Outcome data and impact stories, measuring young people's journeys

This report provides an overview of the pilot year (2021-22), where six Youth Zones trialled the recently implemented 'ME App' evaluation system. 861 member records were available for analysis¹, providing a statistically significant sample size to draw early insights into identifiable themes, trends and a baseline position.

Following the pilot, the impact measurement system has been rolled out across the Network for use by all Youth Zones.



WHAT IS THE ME APP?

The ME App is an online form with a short series of attitudinal questions asking young people to rate themselves between one and five in several areas, including self-confidence, social skills, physical health and mental wellbeing.

Young people complete the questionnaire alongside their trusted youth worker at different points throughout the year so we can monitor changes in responses. Answers are logged online and pulled through to our content management system, Salesforce, where we are then can analyse the data.



OUR MEMBERSHIP 2021-22

36,400 young people engaged with Youth Zones across the Network from April 2021 to March 2022, of which 18,538² were active members³. Young people attend Youth Zones as either 'Juniors' (aged 8-12) or 'Seniors' (aged 13-19), or up to 25 years for young people with additional needs and disabilities.

Youth Zones engage with high proportions of 'junior' age young people (36%), young people who identify as female (41%), and young people with additional needs and/or disabilities (15%).



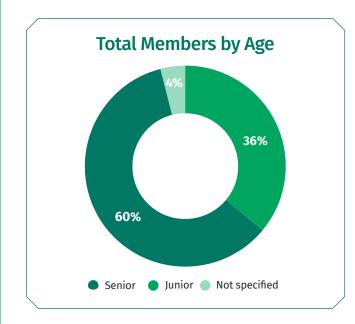


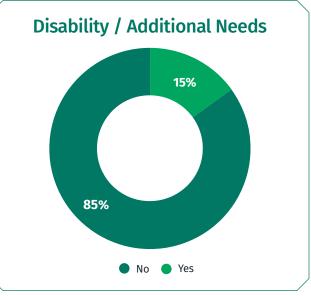




4% identified as 'Black, Black British, Caribbean or African'







² This number does not include young people from Bolton Lads and Girls Club who used a different data collection and impact measurement system during this time period 3 An active member is defined as young people who have attended at least six times in 180 days and at least once per month

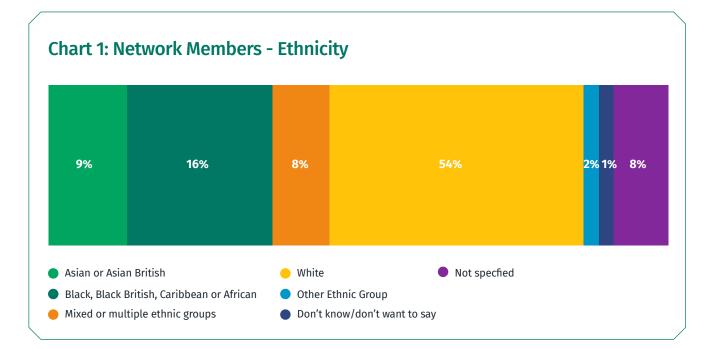
⁵ The Census survey asked respondents to select their ethnicity initially from one of these five broad groups, before offering 19 further sub-groups

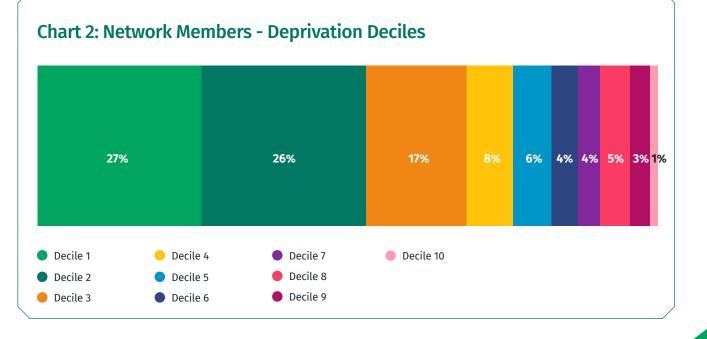
Membership diversity varies across the Network, with each Youth Zone seeking to represent the community where it is situated. Chart 1 shows the ethnicity of Youth Zone members and the diversity seen across the Network. The demographic data shows a lower proportion of young people who identify as 'White' than the national figures, over four times as many young people who identify as 'Black, Black British, Caribbean or African' and nearly three times as many young people who identify as being from 'Mixed or Multiple ethnic groups'.

Network membership data shows that Youth Zones draw young people from some of the most deprived backgrounds. Chart 2 shows the number of Youth Zone members who live in each of the ten deprivation deciles across the UK. As you can see, 53% of members are from the 20% most deprived parts of the country, and 83% of members come from the five most deprived deciles (i.e. 50% most deprived communities).



Deprivation deciles are defined by ranking neighbourhoods by level of deprivation and dividing into 10 equal groups using the Index of Multiple Deprivation (IMD) 2019 rankings.⁶





OUR NETWORK GOALS AND OUTCOMES

As articulated in our Network Theory of Change⁷, Youth Zones support young people in their successful transition into adulthood. To do this, Youth Zones deliver a range of high-quality activities and opportunities for young people, all contributing to our five Network Goals:

GOAL 4:

Supporting young people to raise their aspirations and fulfil their potential



EMOTIONAL SKILLS:

Emotional intelligence and resilience



GOAL 1:

Giving young people a safe, exciting place to go to have fun, build their social networks and support their personal development



GOAL 5:

Strengthening communities by supporting young people to be empowered, active, responsible citizens

By delivering these goals, Youth Zones positively impact on young people's lives, particularly within



HEALTH AND WELLBEING:

Physical, mental and emotional



GOAL 2:

Helping young people to lead healthier, happier lives



CONFIDENCE:

Self-esteem and self-efficacy

the following five outcome themes:



ASPIRATIONS AND ACHIEVEMENT:

Motivation and determination



GOAL 3:

Enabling young people to better face the challenges of life



SOCIAL SKILLS:

Relationship and communication skills





WHAT THE 2021-22 DATA SHOWS

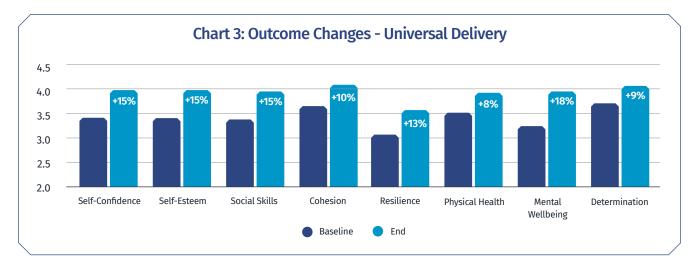


Giving young people a safe, exciting place to go to have fun, build their social networks and support their personal development

Universal sessions, activities and opportunities provided by Youth Zones enable young people to come together, meet new people and engage in new experiences. Through this, young people build confidence, self-esteem and social skills, such as communicating effectively and working together as a team. Getting involved in challenges enables young people to learn how to problem-solve and overcome setbacks, building resilience and motivation to help them achieve their goals.

Throughout 2021-22, during Covid restrictions, lockdowns and the aftermath of the pandemic, young people had an even greater need for safe spaces to meet friends, have fun and find trusted adults to talk to. 391,965 Youth Zone engagements were delivered over the year, with numbers gradually rising as restrictions lifted.

To assess the impact of Youth Zones against Goal 1, we analysed the records of those young people who took part in universal sessions at the six pilot Youth Zones, looking at changes in answers from the beginning and end of the year. The results can be seen in Chart 3.



Key Outcomes

18% increase in young people's mental wellbeing



8% increase in young people's physical health



15% increase in young people's self-confidence



15% increase in young people's self-esteem



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The smallest impact was on young people's physical health. It's likely this was due to Covid restrictions, which limited the activities Youth Zones could offer during the year.

All of the outcomes shown in Chart 3 had comparatively low baseline data points.

KATIE'S STORY

Meet Katie, a 17-year-old member at Future, Barking & Dagenham Youth Zone.



Before I came to Future I spent a lot of time at home, I was quiet and I didn't really socialise much. I've always loved music, so I spent a lot of time doing that, and gaming. I started coming to Future as soon as it opened.

I knew I wanted to make friends, and the music room became my favourite place.
I love Future Fridays, it's all good vibes – especially singing with Clinton! Since then I've got to know the youth workers really well and made lots of new friends.

Lockdown was really hard for me. Being stuck in my house again was my worst nightmare. I started gaining weight, I was really unhappy and found myself crying most days. The Zoom sessions and check in calls from Future really made my day being able to talk to a youth worker. I've grown my music at Future, and it's really helped

me gain confidence – I've performed at 100 Becontree Festival and with Barking Abbey.

Future's introduced me to a lot of new things like football, rock climbing, arts – before I was just interested in music. Youth workers are really good for your mental health – someone to talk to who you know won't judge you, they're always there to help.

If you build a relationship with a youth worker you can trust, you know they are there for you. Before starting Future I had no clue where I would end up.

I always loved music but I didn't know what I wanted to do with it. Now I know I want to be a youth worker and get other people into music. If I could, I would work here and do what Clinton does.

This place means a lot to me – it's made me realise what's really important. One of my highlights is being an ambassador for OnSide. Future has done a lot for me and being an ambassador makes me feel like I'm representing them – I want to do a lot for them too."

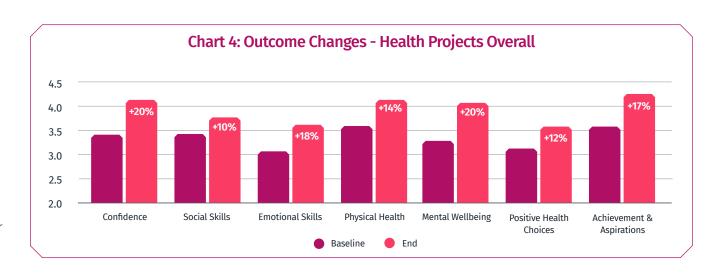


GOAL 2: Helping young people to lead healthier, happier lives

Youth Zones support young people to improve their physical health and emotional and mental wellbeing, all of which were significantly impacted during the pandemic. Throughout 2021-22, youth workers increasingly talked about rises in the number and severity of mental health concerns young people were sharing with them. The isolating effects of Covid lockdowns and pandemic-related anxiety were exacerbated by unprecedented strain on the NHS⁸. Young people faced long waiting lists for mental health services, with many turning to youth workers for support whilst they waited.

We know that universal sessions have had a positive impact on young people's mental health (as evidenced above). Health-focused projects launched within Youth Zones, such as the 'Culture of Health' project and the 'Wellbeing Worker' project have further supported young people to strengthen their physical and mental health.

We analysed responses from the 638 member records to generate insights into the impact of health-projects on their physical health, emotional and mental wellbeing. The results can be seen in Chart 4.



Key Outcomes

20% increase in young people's mental wellbeing



18% increase in young people's emotional skills, including self-awareness, managing feelings, empathy, resilience and problem solving

20% increase in young people's confidence



The baseline data point for young people engaging in targeted health projects was lower (3.08) than that of young people attending universal sessions (3.26). It's likely that Youth Zone staff focused health projects on the young people who most needed support and where the greatest impact was possible.

Spotlight: Culture of Health

The Culture of Health project, funded by the Oglesby Charitable Trust, Rayne Foundation, 29th May 1961 Charitable Trust, CareTech Foundation and Fusion21 Foundation, has been delivered across the Network since April 2020. The project focuses on embedding health and wellbeing across all areas of Youth Zone operations, including training staff to better support young people. Youth Zones have had flexibility to deliver health-related activities in ways that best work for them. For example, Warrington Youth Zone linked with local schools to deliver 'Pretty Tough', a project supporting young people at risk of

exclusion to focus on their emotional health and wellbeing. At Wigan Youth Zone, they delivered a period project, helping young women to understand their bodies, their cycle and how changes in hormones can affect them.

Culture of Health activities have been very effective at supporting young people to become more physically and mentally healthy and to make positive health choices. We analysed responses related to the Culture of Health project to highlight which areas have seen the biggest improvements.

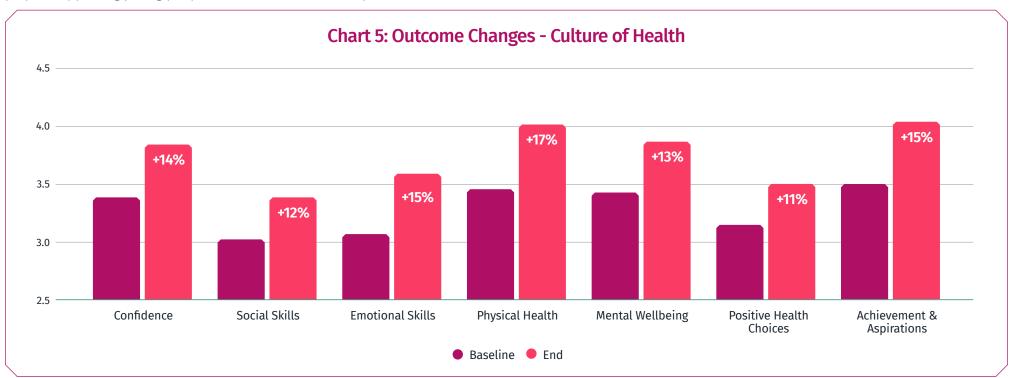
Key Outcomes

17% increase in young people's physical health



15% increase in young people's achievement and aspirations





ELLIE'S STORY

Meet Ellie*, a 17-year-old member at Inspire, Chorley Youth Zone.



"I'm Ellie*, I'm 17 and I have been coming to Inspire, Chorley Youth Zone since 2019. I first joined for something to do. I didn't have a lot of hobbies and wanted something to motivate me. I had heard good things going around the school, so I decided to join and get stuck in. I joined the dance sessions and haven't looked back since. I have since represented Inspire Youth Zone as part of the dance team for large events such as OnSide President's Cup, Chorley Live and Chorley Light Switch-on. Performing in front of audiences has been amazing for my confidence. It's been really beneficial to stay motivated and active in a dance project. I also like doing baking, art and rec games with the many friends I've made at Inspire. I think my knowledge and skills have developed in a number of different activities that ordinarily wouldn't have the opportunity to do.

In addition to the activities Inspire have helped me get involved in, I have also received one-to-one support through the mentoring programme which has been helping improve my mental health. The support from youth workers has helped me out of difficult times in my life, I am reassured and comforted knowing there's always someone at Inspire to talk to. I have struggled with schoolwork and Inspire have helped enormously to catch up and offer me advice and tuition. Coming to Inspire really does keep me on track, I've been battling to stay positive when my mental health doesn't allow me to. That's when I come to Inspire and talk to the staff."



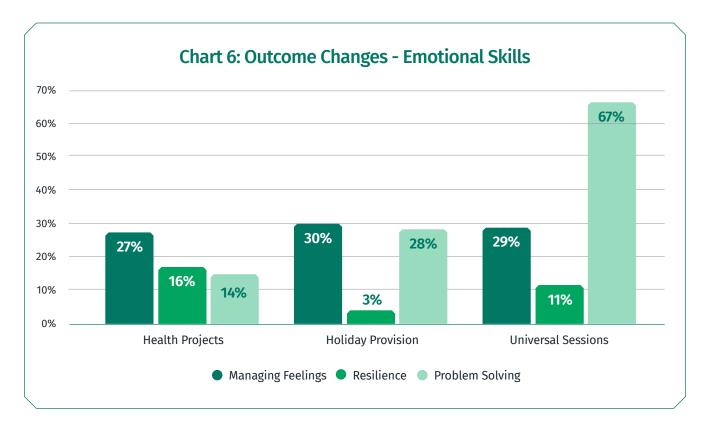
GOAL 3:

Enabling young people to better face the challenges of life

Youth Zones provide a safe environment, supportive relationships and positive adult role models, through which young people can develop emotional (self-awareness, motivation and empathy), social and problem-solving skills. Universal and targeted activities, ranging from group discussions and mentoring to more targeted initiatives, support young people to build the confidence and resilience needed to overcome challenges and fulfil their potential.

To analyse the impact of Youth Zones on young people's emotional skills, we looked at young people's engagement in health projects, holiday clubs and universal sessions against a number of relevant outcomes.





Key Outcomes

67% increase in young people's problem solving skills as a result of attending universal sessions

27% increase in young people's ability to manage their feelings as a result of attending health projects

30% increase in young people's ability to manage their feelings as a result of attending holiday clubs

29% increase in young people's ability to manage their feelings as a result of attending universal sessions



GOAL 4: Supporting young people to raise their aspirations and fulfil their potential

Youth Zones support young people to fulfil their potential by raising aspirations and belief in their self-efficacy, strengthening their interpersonal skills, and fostering the determination needed to succeed.

Youth workers use local opportunities to shape the delivery of universal and holiday sessions, and targeted employability and enterprise projects. Young people gain a better understanding of the breadth of opportunities available to them and how to positively move and sustain employment, education or training.

To measure the impact of Youth Zones on raising young people's aspirations, we analysed changes in responses to questions around self-efficacy, aspirations, determination and life skills from those who attended universal sessions, health projects and holiday clubs.

Key Outcomes

24% increase in young people's self-efficacy

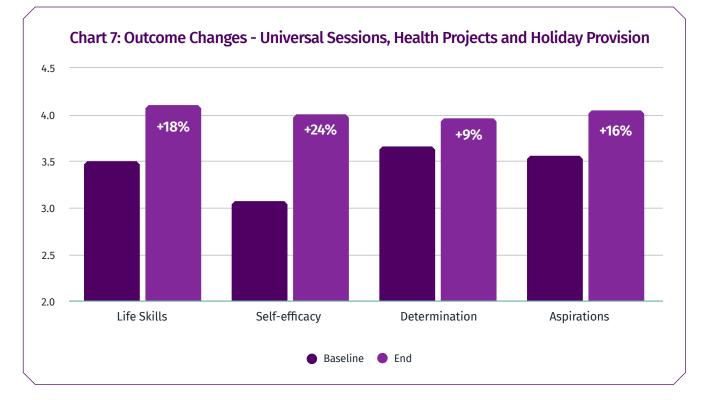


18% increase in young people's life skills



16% increase in young people's aspirations







BENJI'S STORY

Meet Benji, a 17-year-old member at Wigan Youth Zone.

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I'd spend five to 10 hours a day on console games. Since I started playing seven years ago I'd say I've logged between 5,000 and 10,000 hours on dozens of games.

Through Covid I was spending more and more time in my room on video games and less time out with my mates. I'd say I was addicted. You don't realise how much just staying in your room is setting you back when you could be out experiencing stuff and meeting people. Teenagers just do it because it's easy, there's nothing stopping you and it's just one of things that's naturalised. Then they end up getting isolated and lonely. I didn't have any energy for socialising, I couldn't be bothered going out and found I felt angry and frustrated, so I started attending more sessions at Wigan Youth Zone, mostly playing sports with my friends. Volleyball, football and rock climbing are my favourites.

I felt happier and more optimistic after being there, and gaming was beginning to feel boring in comparison. I'm only gaming a couple of times a month now and I'm at the Youth Zone most days. My mental health is much better; I'm not focused on the bad things anymore, I think much more positively and I feel just naturally happy."

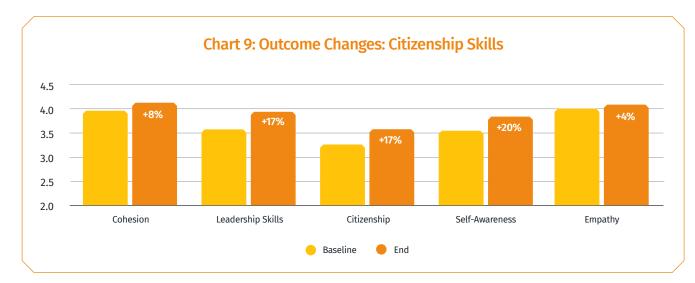


GOAL 5. Strengthening communities by supporting young people to be empowered, active, responsible citizens

Youth Zones draw members from many different socio-economic and cultural backgrounds, as shown in charts 1 and 2 on page 6. Universal sessions in Youth Zones create the space for young people to build feelings of belonging and increase social cohesion.

Young people develop citizenship skills through feeling more connected to their community and offering leadership opportunities empowers them to be more active and create change in their local area. Awareness and understanding of different communities and cultures is built and stereotypes are challenged through universal sessions and targeted projects celebrating diversity, e.g. Pride, Black History Month, religious and human rights activities and events. OnSide supports young people to have a voice and be heard at a local and national level by working with partners, patrons, central and local Government.

To measure the impact of Youth Zones on strengthening communities by supporting young people to be empowered, active, responsible citizens, we looked at changes in cohesion, leadership skills, citizenship, self-awareness and empathy from those who attended universal sessions, health projects and holiday clubs.



Key Outcomes

20% increase in young people's self-awareness

peoples

4% increase in young people's empathy



The smallest changes in cohesion and empathy may be may due to comparatively high baseline data points of 3.79 and 4.19. And, although increases in empathy are the smallest, the end data point of 4.34 is the highest outcome rating of all the citizenship skills.

17% increase in young people's citizenship

17% increase in young people's leadership skills





Spotlight: The Stronger Sisters project

Funded by Islamic Relief, the Stronger Sisters project began in January 2022 at Blackburn & Darwen Youth Zone, Mahdlo, Oldham Youth Zone and Manchester Youth Zone. Each Youth Zone worked with groups of girls and young women with Asian heritage, providing space for them to focus on their confidence, self-esteem and resilience.

The project is tailored to the needs and priorities of each group. At Manchester Youth Zone, young women planned and undertook an outdoor adventure residential trip as they were keen to test themselves physically and work as a team. The group participated in zipwire, raft building, rock climbing and other team challenges.

At Mahdlo Youth Zone, youth workers organised for a series of inspirational women to meet with their Stronger Sisters groups, showcasing the range of potential careers available to them. Guests have included police officers, doctors, a charity CEO, a fire fighter, a mountain rescue worker and a paramedic.

Blackburn & Darwen Youth Zone have engaged with a large number of young women in their local community. The group were keen to break down the cultural stigma that it is unsafe for young women to travel so they planned, fundraised and undertook a trip to New York.



"Overall the New York trip was a unique once-in-a-lifetime opportunity. Going on this trip helped me build my confidence by talking to other people abroad and navigating around New York. I think that navigating helped me boost my confidence with travelling as it is essential to know where you are, especially if you are on the other side of the world.

I took leadership in navigating from place to place. This made me feel in control, and my self-awareness increased. I feel privileged to have had such an opportunity to explore my independence away from home being able to express myself. It will always be a memorable trip for me!"

Aleeza, 15, Blackburn & Darwen Youth Zone



ABOUT ONSIDE

We're OnSide, a national charity that believes all young people should have the opportunity to discover their passion and their purpose.

Our Vision

For every young person across the UK to be happy, healthy and able to thrive.

Our Mission

To empower young people to lead positive, fulfilling lives by providing access to incredible spaces and exceptional youth work, delivered by outstanding people, where they are needed the most.

To achieve this, we fund, build, launch and support a national network of state-of-the-art, multimillion-pound youth centres called Youth Zones in the UK's most economically disadvantaged areas.

Youth Zones are staffed by skilled and dedicated youth workers who truly believe in young people – helping them see what they could achieve, and giving them the skills, confidence and ambition to go for it.

Our Values

Our values underpin everything we do and and how we do it. They are:

YOUNG PEOPLE FIRST



AMBITION



EXCELLENCE



COLLABORATION



RESPECT







Appendix one: Network Theory of Change

Goal 1: Giving young people a safe, exciting place to go to have fun, build their social networks and support their personal development





1. SITUATION

Young people (YP) don't have places to go for leisure time that are affordable, accessible, safe and fun. Concurrently, loneliness is a growing problem for the 16-24 age group, with YP in poverty especially having narrower and more limited social networks.

2. AIMS

To provide high-quality, affordable, safe spaces for all young people to come together to have fun, make new friends and grow. To provide meaningful universal youth activities that enables young people to engage at a 'try', 'train' or 'team' level to support personal and social development. To provide positive role models and youth work support to help young people believe in themselves, make positive life choices and gain the skills they need to 'live, learn, work and achieve'. To work collaboratively.

7. INPUTS	5. ACTIVITIES	6. OUTPUTS	3. OUTCOMES	4. IMPACT	
PROCESS			IMPACT		
 Organisational commitment to impact measurement and good use of data, including adequate data systems and governance Collaborative and cooperative organisational culture Adequate staffing and funding (universal offer only) Promotion and implementation of a wide variety of activities YP engage long-term with the activities Language around goals is understandable to YP so they can set informed and realistic goals Communication about what a youth zone is to YP Strong commitment to safeguarding and safety Strong commitment to youth voice and youth input 	 Universal and targeted provisions for YP; including sports, arts and one-to-one small group youth work YP engage with staff and each other in a supervised manner YP build trusted relationships with workers Training for staff to collect data and use database systems Trained staff can safeguard and intervene if risky/unsafe behaviour is shown by YP Mechanisms for introducing youth voice to programme delivery Celebrating YP achievements Developmental activities across 'try, train, team' level 	 YP get the opportunity to mix with more diverse groups of people YP make new supportive friendships and develop trusted relationships YP have the opportunity to try fun new activities YP have supportive space to talk about and address the issues they are experiencing YP have a safe and secure space to go to and turn away from risky social environments YP have the opportunity to interact with adult role models and are exposed to positive future pathways 	 YP develop better social awareness around how to behave appropriately in different situations YP develop greater understanding and empathy of others; reducing any prejudiced behaviour and attitude Decreased feeling of loneliness and increased feelings of belongingness for YP Raised aspirations, sense of purpose and agency for YP Decreased probability of falling victim to crime and increased sense of safety YP gaining a broader network of friends and community connections Increased confidence Better problem-solving skills and determination 	Improved social capital for YP Success in employment through improved social skills and personal development Improved global and long-term mental and physical health Increased intergenerational social mobility and reduced risk or entrenched poverty Improved self-esteem and resilience among YP Increased social cohesion	

8. RATIONALE & ASSUMPTIONS

The youth work approach is separate from just a leisure facility in terms of focus on youth development. There is a community environment within the Youth Zone (YZ) that is additional to the neighborhood community. Youth workers are consistently present in young people's lives and provide a constant and nurturing environment. Assume that YP have the confidence to engage in the environment from the outset. Assume the activities are the vehicle to engage with YP, rather than an end goal in their own right.

Goal 2: Help young people to lead healthier, happier lives





1. SITUATION

There is a lack of physical and emotional support for children and young people at home and school. Not all parents and/or carers do have the time, resources or understanding to help their children develop their physical and emotional health. This is especially true in more deprived areas where levels of inactivity are growing and research has shown direct links to a rise in obesity. Research has also shown a rising prevalence of mental health concerns amongst YP.

2. AIMS

To provide a varied engaging and developmental sports offer, universally available to move from inactive to active and increase their activity levels. To actively support disabled young people to engage in YZ activity. To deliver an extensive holiday provision to help reduce social isolation and inactivity. To address the factors that influence young people's mental health and wellbeing through our universal offer and by delivering targeted interventions to prevent escalation.

7. INPUTS **5. ACTIVITIES** 6. OUTPUTS 3. OUTCOMES 4. IMPACT **PROCESS IMPACT** · Staff training and development Adequate staffing and funding · Staff delivering high-quality, safe and · Physical activity –better physical · Participants are happy, healthy young (universal offer only) appropriate programmes fitness and BMI adults that have the skills to manage · Raising awareness days and their physical and emotional · Focus on embedding a culture of campaigns e.g. smoking cessation, · YP involved in sports teams, physical · Physical health –increased personal wellbeing health in activities and team substance abuse, sexual health & care e.g. medical access and dental activity, etc. e.g. sports, arts, wellbeing support, hygiene hygiene Better emotional health/ Ongoing healthy habit formation; · YP are aware of physical health and healthy eating activities, trained and mental wellbeing e.g. regular exercise habit, able to · Sport activities accessible for all how to stay healthy sufficient staff. identify how they're feeling and what · Increased social connections and including disabled young people YP are aware what constitutes and healthy self-care approaches they can · Parental buy-in sense of belongingness · Healthy food provision and education follow a good nutrition apply; self-regulation; being able and · Increased resilience: ability to bounce · Partnerships with health providers, · Emotional wellbeing support Trust between staff and participants willing to seek help public health and school back from setbacks • One-to-one chats with young people · Sustained membership of the Decreased probability of obesity and (e.g. representation on health and · Better understanding of health Youth Zone & positive social network developing disease later in life Mentoring (group and one-to-one) wellbeing boards, governance, etc.) risks associated with smoking, drugs, · Contribution to addressing disparities · Increased chances of performing well Counselling Facilities (Quiet space for one-to-ones, and alcohol in the impacts of school holidays at school group sessions, sports facilities and · Group-based work on resilience, · YP make better health choices, e.g. on physical and mental health for sports equipment, kitchen & food self-care, etc. nutrition, sexual health disadvantaged YP prep facilities) Training materials · Communication and marketing channels Organisational commitment to impact measurement and good use of data. including adequate

8. RATIONALE & ASSUMPTIONS

YP need support to lead healthy happy lives. YP know the benefits of mental & physical health programmes. The offer is relevant and appealing to YP (and/or that they come to the YZ to seek this support). The YZ is an effective site for mental/physical health initiatives. YZ staff are able to deliver programmes and comms in a culturally sensitive and inclusive way.

Goal 3: Enable young people to better face the challenges of life





1. SITUATION

Disadvantaged YP are reported to be more likely to suffer adverse experiences linked to poor mental and physical health.

2. AIMS

To provide a safe environment, supportive relationships and universal and targeted activities that enable young people to overcome challenges to strengthen their wellbeing and promote success in life. To deliver targeted programmes such as mentoring and key working to support young people to develop the ability to understand and manage emotions and build resilience. To offer more specialised 'trauma informed' support through our targeted programmes and partnerships for those experiencing

7. INPUTS 5. ACTIVITIES 6. OUTPUTS 3. OUTCOMES 4. IMPACT **PROCESS** IMPACT · Organisational commitment to impact · YZs to build a trustworthy · YP get mentoring and key worker · YP have greater levels of empathy Better overall chances of happiness reputation in communities (incl. YP measurement and good use of data, support to develop ability to manage and understanding and success later in life (academic. professional, relational) including adequate data systems and and local residents) and understand emotions · YP develop and apply better selfgovernance · Staff to build rapport with YP to talk · YP build awareness and increase awareness and self-regulation · Better overall chances of living a Collaborative and cooperative about difficult situations and how to knowledge of clear boundaries physically and emotionally health · YP learn and apply tools to cope with organisational culture address them later life · YP are able to access specialist difficult situations Adequate staffing and funding • YP building relations with other YP 'trauma informed' support · Better overall chances of engaging YP build better support network (universal offer only) who can advise and who they can in positive parenting and positive · YP get to know and align with a clear · YP have a better understanding of trust Universal provision to intergenerational transmission Promotion and implementation of structure and guidance provided by their own strengths and weaknesses wide variety of activities Provide information on coping activities in the Youth Zone · Reduced chances of engaging in Increased feelings of social mechanisms risky behaviours later in life · YP feel safe in the Youth Zone · YP engage long-term with the connectedness and sense of · Communicate positive way of activities · YP have the opportunity to engage in belongingness in YP resolving conflict · Language around goals is fun and meaningful sets of activities · Increased ability to bounce back after understandable to YP so they can set Targeted provision to introduce · YP have the opportunity to connect setback (resilience) and upskill YP in effective coping informed and realistic goals with an adult role model · Increase in confidence, self-esteem mechanisms · Communication about what a vouth · YP are exposed to and get opportunity · Increased self-efficacy and problem zone is to YP to implement effective coping solving Strong commitment to safeguarding mechanisms in conflict situations · Increased social skills and safety Strong commitment to youth voice and youth input

8. RATIONALE & ASSUMPTIONS

YP engage consistently in activities and are unlikely to discontinue. The right groups of YP are targeted to benefit from provision. The programme addresses core issues in the local areas.

Goal 4: Support young people to raise their aspirations and fulfil their potential





1. SITUATION

YP from disadvantaged backgrounds have lower school attainment and expectations, and are likely to have lower employment satisfaction or to be unemployed later in life. Lack of role models in their immediate surroundings makes them aspire and achieve less.

2. AIMS

To provide experiences and opportunities that support young people's personal and social development to build self-efficacy and support them to address the challenges they face enabling them to better engage in education or sustain employment. To work with local businesses to create programmes that develop the necessary skills and aspirations. To build understanding of the opportunities available locally and provide targeted educational and employability programmes to support achievement and positive progressions.

7. INPUTS	5. ACTIVITIES	6. OUTPUTS	3. OUTCOMES	4. IMPACT
PROCESS			IMPACT	
 Organisational commitment to impact measurement and good use of data, including adequate data systems and governance Collaborative and cooperative organisational culture Adequate staffing and funding (universal offer only) Promotion and implementation of wide variety of activities YP engage long-term with the activities Language around goals is understandable to YP so they can set informed and realistic goals Communication about what a youth zone is to YP Strong commitment to safeguarding and safety Strong commitment to youth voice and youth input 	Employability programmes (e.g., Get a Job) Targeted educational support for YP disengaging with education (e.g., Inspire Futures or employer mentoring) Career events and targeted programmes Programmes that develop the skills and aspirations to build the workforce and the next generation of leaders Programmes that support YP to address personal challenges and be ready to learn or work	YP have access to meaningful training to identify employment opportunities that fit their skill and interest/aspirations YP are aware of available employment opportunities and how to access/apply for them YP who are disengaging with education have the opportunity to seek support for alternative routes into EET. Improved attitude to education and employment	YP develop informed aspirations (i.e. YP can match their experience/skills to their aspirations) YP increase workplace skills and attributes Increased likelihood to successfully apply to employment, education, or training routes among YP Reduction in anti-social behaviour due to an increased commitment to a positive future Increased motivation to attend and attain in EET Increased determination	Improved social mobility among YP from disadvantaged backgrounds Better overall active approach to studies; YP are more motivated to perform well academically on the long term Increased sense of self-efficacy and self-esteem among YP YP successfully transitioning into EET as a direct result of our programmes

8. RATIONALE & ASSUMPTIONS

When YP interact with diverse groups of peers, this will increase social cohesion. YP are willing to engage in the activities on the relatively long term. YP have an interest in having a say in the development and running of the YZ. YP feel confident and safe to voice their opinions. The YZ or local environment is culturally diverse. YP are ready to have their stereotypes challenged. Youth workers provide a safe and secure environment to discuss sensitive topics. We assume that the increased sense of empowerment to make positive choices can over-ride peer pressure or negative influences in their community.

Goal 5: Strengthen communities by supporting young people to be empowered, active, responsible citizens





1. SITUATION

Sense of belonging is lacking among YP especially among BAME and disadvantaged groups. This results in low levels of volunteering and sense of safety among YP. It also leads to exacerbated concerns about the recent rise in youth violence in deprived areas.

2. AIMS

Increase social cohesion and build a sense of belonging among YP through YZ universal offer. Develop leadership skills and support YP to feel empowered and be more active in their community. Promote positive behaviours to create safe communities.

7. INPUTS **5. ACTIVITIES** 6. OUTPUTS 3. OUTCOMES 4. IMPACT **PROCESS IMPACT** · Organisational commitment to impact · Bringing YP together to build · YP interact with a diverse group of · Increased likelihood of making · Stronger overall willingness to engage measurement and good use of data, awareness and understanding, in community and to take action positive choices in their engagement including adequate data systems and e.g. celebrating diversity and with their community · YP volunteer in the YZ or in · Reduced marginalisation 'hate crime projects governance the local area · Better sense of empowerment Reduced overall risks of exposure · Collaborative and cooperative · Citizenship-based programmes to make a positive change in their · YP become involved in the to crime later in life (as a victim or organisational culture community · Volunteering activities in the Youth development and running of the as perpetrator) Adequate staffing and funding Zone or locally Youth Zone · Increased feelings of safety · Increased likelihood to take on (universal offer only) · Youth-led improvements and · YP's stereotypes are challenged and · Stronger sense of belonging to a leadership roles later in life, which community and higher levels of social Promotion and implementation of governance of youth zones their perceptions towards other can result in higher professional wide variety of activities groups improve cohesion positions · Training on empowerment and · YP see the benefit of local · Increased understanding and · Recuded incidences of youth crime · YP engage long-term with the community organising activities community engagement and how empathy towards challenges that they in local areas • Building a diverse group of members to influence their community and other groups face · Language around goals is that can interact and get to know each understandable to YP so they can set · Collaboration and networking across other in a positive way informed and realistic goals YP and local communities · Activities to support YP understand · Communication about what a youth consequences of actions and make zone is to YP positive choices in community Strong commitment to safeguarding and safety · Strong commitment to youth voice and youth input

8. RATIONALE & ASSUMPTIONS

When YP interact with diverse groups of peers, this will increase social cohesion. YP are willing to engage in the activities on the relatively long term. YP have an interest in having a say in the development and running of the YZ. YP feel confident and safe to voice their opinions. The YZ or local environment is culturally diverse. YP are ready to have their stereotypes challenged. Youth workers provide a safe and secure environment to discuss sensitive topics. We assume that the increased sense of empowerment to make positive choices can over-ride peer pressure or negative influences in their community.